

PHOENIX SKY HARBOR INTERNATIONAL AIRPORT

Arizona's Largest Economic Engine at \$38B

Challenge

- Unable to Meet Future Demand •



Terminals



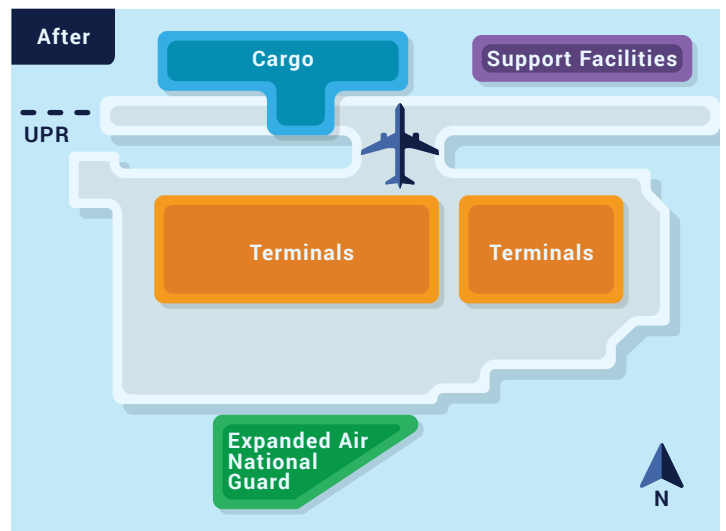
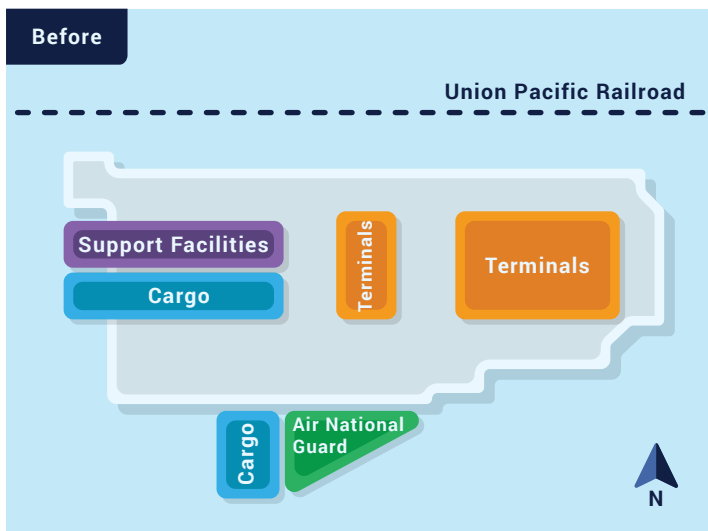
Roadways



Support Facilities

Solution

- Move All Cargo to the North Side • Trench Union Pacific Railroad •



Result

- More Efficient Airport Layout • Space for New Terminal Buildings •
- Crucial Expansion of Air National Guard •



Comprehensive Asset Management Plan (CAMP)

Phoenix Sky Harbor International Airport has an annual economic impact of more than \$38 billion and provides 58,000 jobs and opportunities for businesses.

The public's expectation of service from America's Friendliest Airport is:

- To provide availability for all types of air transportation
- Comfortable terminals with a variety of amenities and services
- Easy access on the roadways

In order to accomplish these goals, CAMP provides a roadmap for meeting future demand. It includes the following:

- Building more gates to provide availability to the airlines. To build more gates, space must be cleared that is currently occupied by non-terminal uses.
- These non-terminal uses can be moved to the north area of the airport. To utilize the north area, the railroad must be adjusted to partially run below grade.
- Constructing new terminal space to provide comfortable and operable terminals. This includes renovating some of the older spaces in Terminal 4.
- Adjusting the Airport's roadways to increase traffic flow and security as well as improve access to and from the freeway system.
- To provide the Air National Guard with the additional space to expand, cargo operations must be moved to the north side of the airport.
- Cargo operators will also need room to expand. Adjusting the railroad to run partially below grade will allow the Airport to move cargo to the north side, where it can operate more efficiently and have room for growth.

Each individual project would be required to go through an approval process and finance plan. No local tax dollars would be utilized. All projects would be paid for through grants, airport revenues, facility charges and bonds.

For more information, visit skyharbor.com/camp.