Project Phasing: 0-5 Years

- Land Acquisition and Site Preparation
- Apron Hardstands (As Needed)
- Concourse S1
- West Ground Transportation Center and Roadways
- T3 Modernization Program
- Demolition of Terminal 2
- T3-T4 Concourse Connector (Bus Served)
- Southwest Airlines Maintenance Facility
- Union Pacific Railroad Trench
- Relocated C-Point Facility
- Airline Support/Cell Phone Lot
- PHX Sky Train Stage 2
Project Phasing: 5-10 Years

- North Cargo
- General Aviation Expansion
- Arizona Air National Guard Expansion
- Relocation of Facilities and Services Lot
- Secure Vehicle Service Road (Bridge)
- Land Acquisition and Site Preparation
- Operations/Police/Administration Building
- Taxiway V
- Airfield/Taxiway Improvements
- T3-T4 Passenger Connector
- Land Acquisition and Site Preparation
- Traffic Improvements
- East Access Improvements
- West Access Improvements
- Rental Car Center Access Improvements
- Apron Hardstands (As Needed)
- Airfield/Taxiway Improvements
- General Aviation Expansion
- T3 Gate Expansion
- Airfield/Taxiway Improvements
- Arizona Air National Guard Expansion
- T17 Taxiway Improvements
- Land Acquisition and Site Preparation
- Access Improvements
- Taxiway Improvements
- Land Acquisition and Site Preparation
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- Land Acquisition and Site Preparation
- Land Acquisition and Site Preparation
- Land Acquisition and Site Preparation
Project Phasing: 10-15 Years

- Land Acquisition and Site Preparation
- North Cargo Expansion
- Centralized Receiving and Distribution Center
- Ground Support Equipment Support
- General Aviation
- North Cargo Expansion
- Aero-Industrial Development
- Aero-Business Development
- Belly Cargo Flight Kitchen
- Clear Area for Development
- Apron Hardstands (As Needed)
- Aero Business/General Aviation
- Airside Road Improvements
- Aero-Business/General Aviation
- General Aviation
- Airline Maintenance Expansion
- Ground Support Equipment Support
- Aero Business/General Aviation
- General Aviation
- North Cargo Expansion
- Centralized Receiving and Distribution Center
- Aero-Business Development
- Belly Cargo Flight Kitchen
- Clear Area for Development
- Apron Hardstands (As Needed)
- Aero Business/General Aviation
- Airside Road Improvements
- General Aviation
- Airline Maintenance Expansion
- Ground Support Equipment Support
- Land Acquisition and Site Preparation
- North Cargo Expansion
- Centralized Receiving and Distribution Center
Project Phasing: 15-20 Years

- Land Acquisition and Site Preparation
- North Cargo Expansion
- West Terminal
- Concourses
- West Terminal Roadways
- North Cargo Expansion
- Taxiway U
- Aero-Industrial Development
- Aero-Business Development
- West Terminal Concourses

[Map Diagram of Airport Development Project Phasing]
### Project Cost

**0-3 Years**

Total Phase Cost: $310.3M

- Major Projects:
  - $220.6M 50% of Union Pacific Rail Trench
  - $24.8M 50% of North Land Acquisition

**3-5 Years**

Total Phase Cost: $735.0M

- Major Projects:
  - $248.2M Concourse S1
  - $220.6M 50% of Rail Trench
  - $177.7M Concourse T3-T4 Connector
  - $27.7M T2 Demolition

**5-10 Years**

Total Phase Cost: $1,207M

- Major Projects:
  - $360.7M T3 Gate Expansion
  - $263.2M North Cargo and Taxiways
  - $194.3M Concourse T3-T4 Passenger Bridge
  - $137.0M West Roadway Improvements
  - $73.5M Taxiway V and Airfield Road Bridge
  - $45.2M North Aero Support
  - $30.3M South GA Expansion (Phase 1)

**10-15 Years**

Total Phase Cost: $169M

- Major Projects:
  - $76.3M North Cargo

**10-15 Years**

Total Phase Cost: $1,502M

- Major Projects:
  - $956.1M West Terminal South Concourses
  - $327.3M West Terminal
  - $122.4M North Cargo
  - $49.0M Taxiway U
  - $20.2M South GA Expansion (Phase 2)

**20+ Years**

Total Phase Cost: $1,821M

- Major Projects:
  - $1,420M West Terminal and North Concourses
  - $225.0M North Aero Support Airside Road Tunnel
  - $194.3M Concourse T3-T4 Passenger Bridge
  - $137.0M North Cargo
Help us by providing feedback in the forms below.

What do you like most about the preferred concept?

What would you change about the concept?

Do you have any other comments or concerns?

For more information, please visit: www.skyharbor.com/CAMP