NOTICE OF PUBLIC MEETING PHOENIX AVIATION ADVISORY BOARD

Pursuant to A.R.S. Section 38-431.02, notice is hereby given to the members of the **PHOENIX AVIATION ADVISORY BOARD**, and to the general public, that the **PHOENIX AVIATION ADVISORY BOARD** will hold a meeting open to the public on **Thursday, March 18, 2021 at 3:00 p.m. via WebEx.**

OPTIONS TO ACCESS THIS MEETING

- *Call-in to listen to the meeting.* Dial 602-666-0783 and Enter Meeting ID 187 944 0540#. Press # again when prompted for attendee ID.

- View the meeting as an attendee. Click on this link at the time of the meeting and join the WebEx to listen and view presentations: https://phxskyharbor.webex.com/phxskyharbor/onstage/g.php?MTID=e46dc42d97e4c9 34946ce22098a88affe

- Speak during a meeting. If you wish to provide a written comment or speak at the meeting, please submit a request to sarah.moratto@phoenix.gov with as much advance notice as possible to ensure there is sufficient time to distribute the written comments and provide information on how to participate. Requests to speak during the meetings may be taken as late as 10 a.m. on Thursday, March 18, 2021. The email should include your first and last name, email address, the item number(s) and whether you wish to speak.

Pursuant to Arizona Revised Statutes, Section 38-431.02B, notice is given that the Phoenix Aviation Advisory Board may vote to go into Executive Session, or Sessions, for discussion or consultation, for legal advice with the attorney or attorneys of the public body for any agenda items listed below, as authorized by Arizona Revised Statutes, Section 38-431.03 (A)(3) or for discussion of records and/or information that is exempted by law from public disclosure, as authorized by Arizona Revised Statutes, Section 38-431.03(A)(2). If authorized by a majority vote of the Phoenix Aviation Advisory Board, the Executive Session will be held immediately after the vote and will not be open to the public. If a decision is requested, the Phoenix Aviation Advisory Board may decide the matter in the public meeting or defer the decision to a later date. The agenda items that may be subject to an Executive Session pursuant to Arizona Revised Statutes, Sections 38-431.03 (A) (2) and 38-431.03 (A) (3) are as follows: Items 4, 5, 6, 7.

One or more board members may participate via teleconference. Agenda items may be taken out of order.

The agenda for the meeting is as follows:

CALL TO ORDER

SUMMARY OF CURRENT EVENTS

- 1. Summary of Current Events by the Director of Aviation Services
- 2. Summary of Current Events by the Airline Station Manager

MINUTES OF MEETING

3. For Approval or Correction, the Minutes of the Phoenix Aviation Advisory Board Meeting on February 18, 2021

CONSENT ACTION (ITEM 4)

4. Modern Industries Executive Hangar Lease at Phoenix Sky Harbor International Airport

This report requests that the Phoenix Aviation Advisory Board recommend to the Transportation, Infrastructure and Innovation Subcommittee to enter into an Executive Hangar Lease with Modern Industries at Phoenix Sky Harbor International Airport for two years with two, one-year renewal options.

THIS ITEM IS FOR CONSENT ACTION.

DISCUSSION AND POSSIBLE ACTION (ITEM 5)

5. Parking Access and Revenue Control System Maintenance and Support Contract

This report requests that the Phoenix Aviation Advisory Board recommend to the Transportation, Infrastructure, and Innovation Subcommittee to authorize the Aviation Department to extend the existing contract with Scheidt & Bachmann for ongoing maintenance and technical support of the Parking Access and Revenue Control System at Phoenix Sky Harbor International Airport.

THIS ITEM IS FOR DISCUSSION AND POSSIBLE ACTION.

INFORMATION AND DISCUSSION (ITEM 6)

6. Aviation Business Summit 2021

This report provides the Phoenix Aviation Advisory Board an update on the 2021 Aviation Business Summit held virtually on February 24, 2021.

THIS ITEM IS FOR INFORMATION AND DISCUSSION.

ADVISORY BOARD INFORMATION AND FOLLOW-UP REQUESTS

CALL TO THE PUBLIC

This is the time for the public to comment. Members of the Board may not discuss items that are not specifically identified on the agenda. Therefore, pursuant to A.R.S. Section 38-431.01(H), action taken as a result of public comment will be limited to directing staff to study the matter, responding to any criticism, or scheduling the matter for further consideration and decision at a later time.

EXECUTIVE SESSION (ITEM 7)

7. Discussion and consultation re: Negotiations relating to the acquisition of the Union Pacific railroad corridor in connection with the first phase of the Comprehensive Asset Management Plan (CAMP) (Charlene V. Reynolds, Brad Holm, In-house Counsel Carolina Potts)

ADJOURNMENT

For further information, please call Sarah Moratto, Administrative Assistant II, Aviation Department at 602-273-3382. For further documentation on this meeting, please visit skyharbor.com.

Persons with a disability may request a reasonable accommodation by contacting Sarah Moratto at 602-273-3382 or TTY: 7-1-1.

The next Phoenix Aviation Advisory Board meeting is scheduled to take place Thursday, April 15, 2021.



PHOENIX AVIATION ADVISORY BOARD SUMMARY MINUTES February 18, 2021 Meeting held via WebEx

<u>Board Members Present</u> Karlene Keogh Parks – Chairperson Bret Aldieri – Vice Chair Seth Scott Verma Pastor Susan Ehrlich Brian Foster Board Members Absent Andrew Cohn Art Hamilton Stephanie Cherny

Camilo Henao – Ex-Officio

Staff Present Charlene Reynolds Sarah Demory Brad Holm Carolina Potts Jay DeWitt Sarah Moratto Destry Jacobs Stephen Vital Misty Cisneros-Contreras Karina Fitzgerald Moe Yacut Brandy Ryan Julie Rodriguez Ken Boudreau Alice Bimrose Joel Waggener Richard Graham Christy Gomez Clifton Looper Corrine Ulmer Biz Gomez Heather Shelbrack Jason Gitkin Kyle Kotchou Tony Motola Valeri Churchwell

Members of the Public Present Adam Bagby Claude Mattox Jeff Hamilton

Ken Cole Melissa Yeager Stuart Vella

CALL TO ORDER

Chairperson Keogh Parks called the meeting to order at 3:04 p.m.

SUMMARY OF CURRENT EVENTS

1. Summary of Current Events from the Director of Aviation Services

Ms. Charlene Reynolds, Interim Director of Aviation Services, gave a summary of current events at the airport. The airport it set to receive part two of CARES Act funding. Of the funding \$5M will go to concessionaires. General Aviation Airports, Deer Valley and Goodyear, will received \$57K each.

Chairperson Keogh Parks asked if the general aviation airports will be receiving \$57K. Ms. Reynolds confirmed that the yes, the airports will be receiving \$57K.

Ms. Reynolds stated that Xprescheck has increased availability from three to seven days a week to accommodate the increasing number of passengers. December of 2020 passenger numbers were at 1.8M, a 54.9% decrease from 2019.

Ms. Reynolds highlighted the Airport Museum. The Phoenix Airport Museum unveiled its Arizona's Notable Aviators display in honor of Black History Month, a a two-sided display of black aviators who have made history in the industry. Featured is Janet Harmon Bragg who started flying lessons in 1933. In 1984, she was honored by the University of Arizona Black Alumni Association as the first black woman to receive a commercial pilot's license in the U.S. This exhibition is located in Terminal 3, Level 1 on the west end.

Ms. Reynolds informed the board of the enhanced recycling program started at the airport to collect food and liquid waste. This is an addition to the airport's current recycling program.

Ms. Reynolds informed the board that the Airport Fire team completed an 11-day training for FAA 139 requirements. The airport will be holding an Aviation Business Summit on the 24 of February. This is a free event for businesses to learn how to conduct business with the airport.

Ms. Reynolds informed the board that the City Council approved Phoenix Sky Harbor International Airport Terminal 4 South 1 Concourse Concrete Apron -Design-Bid-Build Services. The Transportation, Innovation, and Infrastructure Subcommittee approved Voluntary Property Acquisition - 4108 E. Air Lane (Adonai Properties, LLC), and Sibran Properties, LLC Lease Extension at Phoenix Deer Valley Airport.

Mr. Foster asked about the fire training and if live burn was included. Ms. Reynolds answered that various things were required including a live burn.

2. Summary of Current Events by the Airline Station Manager

Mr. Henao informed the federal mandate for mask usage within airports was recently issued by the TSA. Most of the procedures that the airlines have set before are the same except for the federal requirement for some exceptions.

Airlines have included a health form that needs to be completed prior to boarding. The verbiage in announcement in the terminal has changed to reflect the federal requirement. If passengers are not compliant travel will be denied. If the passenger refuses on the aircraft, they are added to no-fly list. This is something that all airlines have started, and the no-fly list has grown since this was put into place. Specificity of individual airlines policies are different between airlines, but the blanket requirements are the same.

MINUTES OF MEETING

3. For Approval or Correction, the Minutes of the Phoenix Aviation Advisory Board Meeting on January 21, 2021

A motion was made by Ms. Ehrlich , seconded by Ms. Pastor that this item be approved.

The motion carried by the following vote:

Yes: 6 – Chairperson Keogh Parks, Ms. Pastor, Ms. Ehrlich, Mr. Foster, Mr. Scott, Mr. Aldieri

No: 0

CONSENT ACTION (ITEMS 4-6)

4. Bus Contingency and Maintenance Planning – Request for Information

5. Aviation Financial Advisor Recommendation

Chairperson Keogh Parks asked Mr. Jay DeWitt to speak briefly on the Aviation Financial Advisor Recommendation.

Mr. Dewitt stated that this item requests the recommendation to enter into a contract with Frasca and Associates. The contract is for a 5-year term at \$1.8M. The scope of the contract is business and financial consulting services. The company helps the airport with long-term financial planning, bond issuance, bond rating agency advice, and other financial advisory services. Frasca is the largest airport specific consulting service in the industry. The Financial Management team looked through the qualified vendor list and selected three business that had airport and transportation experience. The decision was unanimous for Frasca.

6. Transportation Security Administration Lease Agreement

A motion was made by Ms. Ehrlich, seconded by Mr. Scott, that this item be approved.

The motion carried by the following vote:

Yes: 6 – Chairperson Keogh Parks, Ms. Pastor, Ms. Ehrlich, Mr. Foster, Mr. Scott, Mr. Aldieri

No: 0

No Public Comment Cards.

DISCUSSION AND POSSIBLE ACTION (ITEM 7-9)

- 7. Request to Issue Terminal 4 S1 Food and Beverage Revenue Contract Solicitation
- 8. Request to Issue Terminal 4 S1 Common-Use Airport Lounge Revenue Contract Solicitation

9. Request to Issue Terminal 4 S1 Retail Revenue Contract Solicitation

Ms. Charlene Reynolds, Interim Director of Aviation Services, presented on request for approval to issue solicitations for programs in Terminal 4 S1 (T4S1). This will be leased solely by Southwest for airline operations. The new section of terminal will open in Summer 2022. The design vision includes a modern and sustainable design to welcome our passengers. To support the airline operations a world class concessions program is needed. This will raise quality and uniqueness of food and beverage concessionaires. There will be opportunities for small and local business, a reflection of regional and national brands, current food trends, and sustainability.

Ms. Reynolds stated that the T4S1 contract solicitation was intended to be released last year but due to the pandemic it was delayed, resulting in the concourse being finished before the concessions are in place. To ensure passengers are able to access food and retail there will be temporary kiosks in place. To demonstrate the airport's commitment to small businesses an opportunity for a food and beverage space will be reserved for small businesses only.

Ms. Reynolds detailed that there will be four retail concepts, four food and beverage concepts, and an open airport lounge. Food & beverage and retail will be evaluated by seven elements. These elements include proposed concept, design and quality, innovation and technology, management operations, experience and qualifications, proposed business plan, and financial return to the city. The lounge concept will be evaluated on concept design, qualifications and experience, business operations, proposed business plan, and financial return to the city.

Ms. Reynolds spoke to the scheduling and phasing of the contracts. There will be a single solicitation, but awards will be given in two separate stages. December 2021 the common use lounge and phase 1 food & beverage and retail contracts will start. Around Summer 2022 phase 2 food & beverage and retail contracts will start. These

awards will be based on enplanements to ensure companies are successful and are getting a decent amount of foot traffic and sales. The second phase is a work in progress with updates. To calm concerns for concessionaires who are still impacted by the pandemic half the program will be phased in to not put undue stress on the concessionaires. Terms for the contract is 7 years with one, 3-year option.

Mr. Scott stated that PHX does such a great job promoting local businesses. He believes this is a strong plan and the phasing is wise. He believes that the one local business missing are local bookstores. This would be a great option for passengers and businesses. Chairperson Keogh Parks asked Ms. Reynolds if she could see this as a possibility. Ms. Reynolds responded that PHX has business information meetings in which local business pitch their product and business to some of the larger business that operate at the airport. This allows the primes to team up with smaller businesses and provide local products. For example, a 12-year-old author blew away the Hudson team and now her book is carried nationwide. Mr. Scott's recommendation will be added.

Ms. Pastor stated that she is concerned that the language of the contract may be restricting if the airport recovers faster than the 2022 estimate or is taking a longer time to recover than what is estimated. Reynolds responded that we are hopeful that in 2022 that vaccinations are completed for the general public and there will return to air travel, as predicted. To aid the concessionaires they usually start as percentage rent to help buffer these businesses before they need to pay MAG and this would help them get a running start.

A motion was made by Ms. Ehrlich, seconded by Mr. Scott , that this item be approved.

The motion carried by the following vote:

Yes: 6 – Chairperson Keogh Parks, Ms. Pastor, Ms. Ehrlich, Mr. Foster, Mr. Scott, Mr. Aldieri 0

No Public Comment Cards.

INFORMATION AND DISCUSSION (ITEM 10)

10. Aviation COVID-19 Update – Part 2

Julie Rodriguez, Deputy Director of Public Relations, provided and update on the Navigator program. The program has been suspended since March 17, 2020. To ensure passengers are able to get information and aid during their visit at the airport paid employees have taken the spot of navigators and man the information counters from 5am to 10pm. Our customer service team reached out to the Navigators and asked them to provide feedback. Around half of the navigators were comfortable returning when they have both vaccinations. PHX

has to consider that Navigator services are close contact. Navigators routinely stand close to look at boarding passes, phones, and have conversations. In the future the customer service team will reach back out to the Navigators at the end of March. When the Navigators return there will be significant safety protocols. There will be a gradual return, elimination of gatherings in the Navigator office, and briefings will be done via an email.

Ms. Pastor thanked the Navigators for their time and service to the airport.

Mr. Scott stated that he is looking forward to them coming back when the time is right.

Ms. Sarah Demory, Assistant Aviation Director, gave a brief update from General Aviation, Public Safety and Security, Aviation Facilities and Services and Airport Operations.

Ms. Demory stated General Aviation have remained busy, but operations are down from last year's levels mostly due to the decrease in flight training at DVT and GYR. The Taxiway D construction project at Deer Valley completed in November after one year of construction. This project was a FAA Grant funded project.

Ms. Demory spoke to the Public Safety and Security team and they have been coordinating with City of Phoenix HR/Safety on the COVID-19 Vaccine rollout for aviation employees. Aviation employees are essential employees identified by Maricopa County in the second phase within 1B, although currently Maricopa county is only vaccinating the priority 1B identified individuals. Maricopa county has not stated when the rest of the airport would be eligible.

Ms. Demory continued to give an update on Aviation Facilities and Services. Facilities has done an outstanding job to all three airports are extra clean. To enhance customer confidence the team is working to receive accreditation from American Council International and Global Biorisk Advisory Council for PHX, DVT and GYR. In addition, there has been great feedback from the escalator handrail UV-C pilot program. PHX started with a pilot of UVC on seven units and is adding an additional seven units.

Ms. Demory spoke to Airport Operations passenger stating that enplanements were down 53% in December (January has not been released). Rental Car operations are only down 25%, which has been keeping the rental car shuttle bus operations extremely busy. RCC bus operations continue to limit passenger occupancy to promote distancing and as a result there has been some increases in passenger lines. To remedy this, busses have been added during peak times and lines are monitored by staff through CCTV. Ms. Demory added, the TSA federal face covering mandate was effective on February 1st. Face coverings have been required by Aviation since June through an Airport Rule and

Regulation, but is now Federally mandated on PHX airport terminals, buses, sky train and at the rental car center. The airport continues to have free face coverings available at all checkpoints as well as at the airport information counters. The mandate has not caused any significant issues to date.

Chairperson Keogh Parks asked why in the picture in the presentation there were people not distancing and wearing masks.

Ms. Demory answered that some passengers are traveling together and therefore not distancing. Those not wearing masks are actively eating/drinking. Sarah added that additional signs have been deployed throughout the airport and there are overhead announcements every five minutes to remind passengers to distance and to wear masks.

Ms. Ehrlich asked if there are employees who are circulating among passengers.

Ms. Demory answered that yes, the airport operations team works 24/7 with a multitude of duties, one of which is to help inform and educate passengers to wear their masks. The team also helps to distribute masks and encourage those to wear their masks. The Police Department and TSA are also helping to inform passengers of the federal requirement.

Mr. Scott asked what the compliance rate is was prior to the federal mandate and how it is now and why passengers seem to be responding better to the federal mandate rather than City Council mandate.

Ms. Demory replied that there has been seamless implementation of the federal mandate. The Airport Rule and Regulation as well as the City Council mandate has been in place and enforced since June 2020. She believes that since the federal mandate applies to all airports there is a broader understanding from passengers nation-wide which helps passengers to know what to expect as they may not reside in the area.

Mr. O'Shaughnessy added that the airport has added signage that states, "now federally mandated". It is now a consistent message through airports and airlines. There is more a consistent message through TSA and thought-out the entire facility.

Mr. Brad Holm, Assistant Aviation Director, provided an update on airspace and noise. Comparing 2020 to 2019, noise complaints are down by over 50%, and the number of households reporting has gone down a third. The airport is uncertain on the number and availability of future grants for the airport. But the airport is currently applying for grants but unsure if any grants we receive are going to be at the level we have received in the past. CAMP is slowing down but trench discussions for railroad are still underway. The resolution of negotiations between the railroad will most likely conclude next month. The Technology team

has been working on a pilot program to create touchless bag checking. The system scans the boarding pass and the passenger will place the sticker on their baggage. The Technology team will also start to replace legacy PDF maps with an interactive map which will have point of interest details like a menu for restaurants or closing and opening times within the map. The Distributed Antenna System (DAS) will enhance broadband and 5G tech within the airport. Design and Construction has 29 projects on hold at around \$800M. There are 42 projects continuing at 1.8 M. These projects are either essential or have been already funded by grants or other sources.

Chairperson Keogh Parks asked to hear an update of the Union Pacific Railroad negotiations.

Mr. Holm replied that the negotiations are progressing and received a draft appraisal of the corridor. The details are still in concept so details cannot be released.

Mr. Scott commented that this was an excellent update.

Ms. Ehrlich commented thank you to the speakers to address the concerns and questions she had at the last meeting.

ADVISORY BOARD INFORMATION AND FOLLOW-UP REQUESTS

Union Pacific Railroad Update.

CALL TO THE PUBLIC

ADJOURNMENT

A motion was made by Mr. Foster , seconded by Mr. Aldieri, that this item be approved.

The motion carried by the following vote:

Yes: 6 – Chairperson Keogh Parks, Ms. Pastor, Ms. Ehrlich, Mr. Foster, Mr. Scott, Mr. Aldieri

No: 0

No Public Comment Cards.

The meeting adjourned at 4:05 PM

PHOENIX AVIATION ADVISORY BOARD	
To:	Phoenix Aviation Advisory Board
From:	Charlene V. Reynolds
	Interim Director of Aviation Services
Subject:	Modern Industries Executive Hangar Lease at Phoenix Sky Harbor
-	International Airport

Description

This report requests that the Phoenix Aviation Advisory Board (PAAB) recommend to the Transportation, Infrastructure and Innovation Subcommittee (TI&I) to enter into an Executive Hangar Lease with Modern Industries (Modern) at Phoenix Sky Harbor International Airport (PHX) for two years with two, one-year renewal options.

THIS ITEM IS FOR CONSENT ACTION.

Report Summary

Modern is a sublessee of Honeywell International, Inc. at PHX where they are engaged in the aerospace and semiconductor industries. Modern has requested to lease Executive Hangar E13 to store the company's aircraft.

Contract Term

The term will be two years with two, one-year renewal options to be exercised at the sole discretion of the Director of Aviation Services.

Financial Impact

Rent for the first year of the lease will be approximately \$29,645 per year (\$7.04 per square foot) plus applicable taxes. Rent will be adjusted annually thereafter by the Phoenix-Mesa-Scottsdale Consumer Price Index. Total anticipated revenue over the term, if all options are exercised, will be approximately \$118,582.

Location

2547 East Air Lane, Phoenix, Arizona.

Recommendation

Request that the PAAB recommend to the TI&I to enter into an Executive Hangar lease with Modern Industries at PHX for two years, plus two, one-year options.

PHOENIX AVIATION ADVISORY BOARD REPORT		
To:	Phoenix Aviation Advisory Board	
From:	Charlene V. Reynolds	
	Interim Director of Aviation Services	
Subject:	Parking Access and Revenue Control System Maintenance and Support	
	Contract	

Description

This report requests that the Phoenix Aviation Advisory Board (PAAB) recommend to the Transportation, Infrastructure, and Innovation Subcommittee (TI&I) to authorize the Aviation Department to extend the existing contract with Scheidt & Bachmann for ongoing maintenance and technical support of the Parking Access and Revenue Control System (PARCS) at Phoenix Sky Harbor International Airport.

THIS ITEM IS FOR DISCUSSION AND POSSIBLE ACTION.

Report Summary

Parking is the biggest non-aeronautical revenue source at the airport, and the PARCS system is the underlying technology that facilitates collecting that revenue. PARCS consists of airport-wide infrastructure of 43 entries, 39 exits, 9 pay-on-foot kiosks, 72 license plate recognition cameras, and other end-devices along with the parking-management software to enable passengers and employees to park in various parking facilities at the airport and pay for their parking fees. The system supports the operation of nine parking facilities with approximately 26,000 parking spaces. Pre-COVID, the system processed approximately 3.1 million parking transactions and generated more than \$90 million in 2019.

PARCS is highly complex system that is tightly integrated with several other key airport systems including SAP for revenue management, third-party Online Reservations System, Aviation Department's Security & Access Control System and Employee Parking System for access control, Chase Payment system, etc. Under the current support contract, the vendor provides maintenance services including 24/7 technical support, software updates, firmware updates, security patches, system enhancements and modifications, repair and replacement, and onsite/remote troubleshooting for operational issues. The system performs as expected and meets the needs of the Airport. From a life-cycle perspective, the current system has plenty of useful life remaining and does not require any major hardware or software upgrades or replacements. The current support contract expires on May 31, 2021.

Procurement Information

This request is to extend the current contract with Scheidt & Bachmann.

Contract Term

The contract term extension is for 2 years with 3, 1-year option renewals to be exercised at the discretion of the Director of Aviation Services.

Financial Impact

Request additional contract spending authority to support the contract extension. The estimated annual cost is \$1,562,400, with an estimated five-year aggregate amount of \$7,812,000.

Location

Phoenix Sky Harbor International Airport, 2485 E. Buckeye Road

Recommendation

Request that the PAAB recommend to the TI&I authorization to extend the existing contract with Scheidt and Bachmann for maintenance and technical support of the Parking Access and Revenue Control System at Phoenix Sky Harbor International Airport.

PHOENIX AVIATION ADVISORY BOARD REPORT	
To:	Phoenix Aviation Advisory Board
From:	Charlene V. Reynolds
	Interim Director of Aviation Services
Subject:	Aviation Business Summit 2021

Description

This report provides the Phoenix Aviation Advisory Board an update on the 2021 Aviation Business Summit held virtually on February 24, 2021.

THIS ITEM IS FOR INFORMATION AND DISCUSSION

Report Summary

The City of Phoenix and the Aviation Department are committed to engaging with small businesses and reaching out to the local business community. One of the most impactful outreach programs is the Aviation Business Summit (Summit). This event has been held in 2017 and again in 2018 with a goal to hold future events every 18 months. Both events were well attended and well received with feedback from the attendees assisting in the development of future event formats and topics.

In response to the COVID-19 pandemic the third Summit, tentatively scheduled for April 2020, was cancelled and redeveloped in a virtual format for February 24, 2021. Mayor Kate Gallego introduced the Summit and welcomed the attendees. The event was also attended by City Council members and staff. The Summit included workshops for small business certifications, contract insurance requirements and compliance, Title VI and ADA compliance, understanding Aviation procurement processes and contract opportunities, and how to be a successful contractor. Three hundred attendees registered for the event and 185 attended online or by phone.

Public Outreach

Advertisements and public announcements of the Summit were issued several times in January and February through email blasts, public announcements, multiple media sites, industry professional websites, and through the Equal Opportunity Department's B2G system portal.

Location

Phoenix Sky Harbor International Airport, 2485 E. Buckeye Road via WebEx.

Recommendation

This item is for information and discussion.